



# ***ETHICAL PROBLEM***



**An ethical (moral) problem involves questions of the following kind:**

- 1. What “should” or “ought” a person do?**
- 2. What is right or wrong, good or bad?**



# ***ETHICAL REASONING PROCESS***



**Step 1: Define the problem.**

**Step 2: Know the relevant rules.**

**Step 3: Develop and evaluate courses of action.**

**Step 4: Choose the course of action that best**

**represents Army values.**

**(Ref: FM 22-100, para 4-30)**



# ***STEP 1: DEFINE THE PROBLEM***



**(The hardest step in solving problems)**

**Know who said what, what was said, ordered, or demanded. Do not settle for second-hand information; get the details. Problems can be described in more than one way.**



## ***STEP 2: KNOW THE RELEVANT RULES***



**Do your research. Sometimes what looks like an ethical problem may stem from a misunderstanding of a regulation or policy.**

**(FM 22-100, para 4-35)**



# ***ARMY VALUES***



**Loyalty:** Bear true faith and allegiance to the U.S. Constitution, the Army, your unit, and other soldiers.

**Duty:** Fulfill your obligations.

**Respect:** Treat people as they should be treated.

**Self-Service:** Put the welfare of the nation, the Army, and your subordinates before your own.

**Honor:** Live up to all the Army values.

**Integrity:** Do what's right, legally and morally.

**Personal Courage:** Face fear, danger, or adversity (physical and moral).



# ***STEP 3: DEVELOP AND EVALUATE COURSES OF ACTION***



**This step has two parts--**

**Part 1: Develop courses of action.**

**Part 2: Evaluate courses of action.**

**(FM 22-100, para 4-36)**



## ***STEP 4: CHOOSE THE COURSE OF ACTION THAT BEST REPRESENTS ARMY VALUES***



**A values-based organization uses expressed values to provide the fundamental framework for what it expects of its members and uses these values to judge all of the organization's systems, processes, and decisions. Army values provide a moral touchtone, a compass to help us find our way to right actions.**

**(FM 22-100, para 4-37 thru 4-39)**



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